Attachment 9

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				USINESS DEVELOPMENT 2550		Duty stamp of Baht 20
			Made at			
				Month		
) I/V	I/WeNationality					
Re	siding at No.	, Road	, Sub-district/Kwaeng,			
Dis	strict/Khet	, Province	, Postco	ode, Co	ountry	
) be	ing a shareholder of	Business Alignm	ent Public	Company Limited	d , holding a	a total o
	shares. I/we am/are entitled to cast		o cast	votes as described below:		
Or	dinary shares in the amo	ount of		shares and the nur	mber of vote	s for whic
l/w	I/we am/are entitled to cast isvotes.		votes.			
Pr∉	Preferred shares in the amount of			shares and the number of votes for whic		
l/w	e am/are entitled to cas	t is		votes.		
) I/V	/e hereby appoint					
) I/V	/e hereby appoint Mr./Mrs./Miss			Age	e	Year
	Mr./Mrs./Miss	, Road		, Sub-distric	ct/Kwaeng	
	Mr./Mrs./Miss Residing at No	, Road , Provir		, Sub-distric	ct/Kwaeng	
	Mr./Mrs./Miss Residing at No District/Khet	, Road , Provir or	nce	, Sub-distric, Postco	ct/Kwaeng ode	
	Mr./Mrs./Miss Residing at No District/Khet Country	, Road , Provir or	nce	, Sub-distric, Postco	ct/Kwaeng ode e	Years
	Mr./Mrs./Miss Residing at No District/Khet Country Mr./Mrs./Miss	, Road , Provir or , Road	nce	, Sub-distric Postco Age , Sub-distric	ct/Kwaeng ode e ct/Kwaeng	Years
	Mr./Mrs./Miss Residing at No District/Khet Country Mr./Mrs./Miss Residing at No	, Road , Provir or , Road , Provir	nce	, Sub-distric Postco Age , Sub-distric	ct/Kwaeng ode e ct/Kwaeng	Years
	Mr./Mrs./Miss Residing at No District/Khet Country Mr./Mrs./Miss Residing at No District/Khet	, Road , Provir or , Road , Provir or	nce	, Sub-distric Postco Age , Sub-distric Postc	ct/Kwaeng ode e ct/Kwaeng code	Years
	Mr./Mrs./Miss Residing at No. District/Khet Country Mr./Mrs./Miss Residing at No. District/Khet Country	, Road , Provir or , Road , Provir or	nce	, Sub-distric , Postco Age , Sub-distric , Postc Age	ct/Kwaeng ode e ct/Kwaeng code e	Years
	Mr./Mrs./Miss Residing at No District/Khet Country Mr./Mrs./Miss Residing at No District/Khet Country Mr./Mrs./Miss	, Road , Provir or , Road , Provir or , Road		, Sub-distric , Postco Age , Sub-distric , Postc Age , Sub-distric	ct/Kwaeng ode e ct/Kwaeng code code	Years

as my/our proxy to attend and vote on my/our behalf at the 2025 Annual General Meeting to be held at 14:00 hrs. on April 21, 2025, at the Conference Hall 1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom, Bang Rak, Bangkok 10500, or on such other date and at such other time and venue as the Meeting may be adjourned or changed to.

(4) I/We hereby authorize the Proxy to vote on my/our behalf in this Meeting as follows:

Agenda 1: To consider and certify the minutes of the 2024 Annual General Meeting

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - □ Approve □ Disapprove □ Abstain

Agenda 2: <u>To consider and acknowledge the business operations of the Company for the year</u> <u>2024</u>

-This agenda item is only for acknowledgement, and no votes will be cast.-

Agenda 3: <u>To consider and approve the Company's audited financial statements for the year</u> ended December 31, 2024, with the auditor's report thereon

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - □ Approve □ Disapprove □ Abstain

Agenda 4: To consider and approve the payment of dividend

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - □ Approve □ Disapprove □ Abstain

Agenda 5: <u>To consider and approve on the election of new directors to succeed those who will be</u> retiring on completion of their terms

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - To elect the directors as a group □ Abstain □ Approve Disapprove To elect each director individually 1. Name of director: Mr. Woodtipong Moleechad Approve Disapprove Abstain 2. Name of director: Mr. Sompong Chunekitiyanone Abstain □ Approve Disapprove
 - 3. Name of director: Mr. Voravid Silapusid
 Approve
 Disapprove
 Abstain

Agenda 6: <u>To consider and approve the remuneration for the Board of directors and directors who</u> are members of the sub-committees

□ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.

□ (B) The Proxy may consider the matters and vote on my/our behalf as follows:

□ Approve □ Disapprove □ Abstain

Agenda 7: <u>To consider and approve the appointment of an auditor and determination of its</u> remuneration for the year 2025

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - □ Approve □ Disapprove □ Abstain

Agenda 8: To consider any other appropriate business, if any

- □ (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- □ (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - □ Approve □ Disapprove □ Abstain
- (5) Any vote cast by the Proxy concerning any agenda item which is not as specified in this Proxy Form will be deemed incorrect and not be counted as my/our votes as shareholders.
- (6) If I/we did not specify my/our intention to vote on any agenda item or the intention is not clearly specified or if there is an agenda item considered at the Meeting other than those specified above or if there is any change or amendment to any facts, the Proxy is authorized to consider the matters and vote on my/our behalf as the Proxy deems appropriate in all respects.

Any act performed by the Proxy at the Meeting shall be deemed to have been done by me/us in all respects except for a vote of the Proxy which is not in accordance with this Proxy Form.

Signed		Shareholder
	()
Signed		The Proxy
	(_)
Signed		The Proxy
eigned	(
.		
Signed		The Proxy
	(_)

Note:

- 1. A shareholder appointing a Proxy must authorize only one proxy to attend the Meeting and vote on his/her behalf. A shareholder may not split his/her votes to more than one proxy.
- 2. For the agenda item relating to election of directors, the shareholder may elect the directors as a group or elect each director individually.
- 3. If there are agenda items other than those specified above, the shareholder may use the annex to the Proxy Form (Form B) attached.

ANNEX TO PROXY FORM B

Granting of power to a proxy as a shareholder of **Business Alignment Public Company Limited** The 2025 Annual General Meeting is scheduled to be held at 14:00 hrs. on April 21, 2025, at the Conference Hall 1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom, Bang Rak, Bangkok 10500, or on such other date and at such other venue and time as the Meeting may be adjourned or changed to.

Agend	a NoRe:	:	
□ (A) The Proxy may cons respects.	sider the matters and vote on our behalf, as the	Proxy deems appropriate in all
□ (B)The Proxy may cons	sider the matters and vote on our behalf as follow	s:
		Disapprove	Abstain
Agenc	a No Re:	:	
□ (A) The Proxy may cons	sider the matters and vote on our behalf, as the	Proxy deems appropriate in all
	respects.		
□ (B)The Proxy may cons	sider the matters and vote on our behalf as follow	s:
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Agend	a NoRe:	:	
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