PROXY FORM C

(FOR FOREIGN SHAREHOLDER APPOINTING CUSTODIAN IN THAILAND TO KEEP AND SAFEGUARD SHARES)
PURSUANT TO NOTIFICATION OF DEPARTMENT OF BUSINESS DEVELOPMENT
RE: FORM OF PROXY (NO. 5) B.E. 2550

Duty stamp of Baht 20

				Mad	de at							
				Dat	e	Month	າ			Yea	r	
(1)) We				, Office Address at No,							
				Kwaeng	g, District/Khet,							
				ode	Country							
	act	ing as a Custodian for										,
		ng a shareholder of shares		_						•		
	as	described below:										
	Ord	dinary shares in the amo	unt of		shares	and	the i	number c	f votes	for	which	the
	sha	areholder is entitled to ca	st is		votes.							
	Pre	eferred shares in the amo	ount of		shares	and	the i	number o	f votes	for	which	the
	sha	areholder is entitled to ca	st is	-	votes.							
(2)	We	e hereby appoint										
		Mr./Mrs./Miss						Age			Ye	ears,
		Residing at No.										
		District/Khet	, Prov	ince			, Post	code				,
		Country	or									
		Mr./Mrs./ Miss						Age			Υe	ears,
		Residing at No.										
		District/Khet										
		Country	or or									
		Mr./Mrs./ Miss						Age			Υe	ears,
		Residing at No.							aeng			,
		District/Khet										
		Country	-									

as my/our proxy to attend and vote on my/our behalf at the 2024 Annual General Meeting to be held at 14:00 hrs. on April 9, 2024, at the Conference Hall 1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom Sub-district, Bang Rak District, Bangkok 10500, or on such other date and at such other time and venue as the Meeting may be adjourned or changed to.

(3)	We	We hereby authorize the Proxy to attend that Meeting and vote on our	behalf as follows:						
		\square to vote with all shares held and entitled to vote							
		□ to partially vote as follows:							
		□ Ordinary shares in the amount of shares a	nd the number of votes for which we						
		are entitled to cast isvotes.							
		☐ Preferred shares in the amount of shares a	nd the number of votes for which we						
		are entitled to cast is votes.							
		Total voting rightvotes							
(4)	We	We hereby authorize the Proxy to vote on our behalf at that Meeting as	follows:						
	Ag	Agenda 1: To consider and certify the minutes of the 2023 Annua	I General Meeting						
		 (A) The Proxy may consider the matters and vote on my/c appropriate in all respects. 	our behalf, as the Proxy deems						
		$\ \square$ (B) The Proxy may consider the matters and vote on my/our behal	f as follows:						
		☐ Approvevotes ☐ Disapprovevote	es Abstain votes						
	Agenda 2: To consider and acknowledge the business operations of the Company for the								
	9	year 2023	<u> </u>						
		-This agenda item is only for acknowledgement, and no vo	tes will be cast						
	Agenda 3: To consider and approve the Company's audited financial statements for the year								
		ended December 31, 2023 with the auditor's report the	<u>reon</u>						
		\square (A) The Proxy may consider the matters and vote on my/c	our behalf, as the Proxy deems						
		appropriate in all respects.							
		☐ Approvevotes ☐ Disapprovevote	es						
	Ag	Agenda 4: To consider and approve the allocation of net profits a	s legal reserve						
		\square (A) The Proxy may consider the matters and vote on my/o	our behalf, as the Proxy deems						
		appropriate in all respects.							
		$\ \square$ (B) The Proxy may consider the matters and vote on my/our behal	f as follows:						
		☐ Approvevotes ☐ Disapprovevote	es Abstainvotes						
	Ag	Agenda 5: To consider and approve the payment of dividend							
			our behalf, as the Proxy deems						
	_	appropriate in all respects.	, 						
		_ /_ /_ /_ /_ /_ /_ /_ /_ /_ /_ /_ /_ /_	f as follows:						
		☐ Approvevotes ☐ Disapprovevote							

Agenda 6: <u>To consider and approve on the election of new directors to succeed those who</u> <u>will be retiring on completion of their terms</u>

		(A)		Proxy may consider the matters and vote on my/our behalf, as the Proxy deems opriate in all respects.				
		(D)						
		Proxy may consider the matters and vote on my/our behalf as follows:						
				o elect the directors as a group				
				Approve votes Disapprove votes Abstain votes				
				o elect each director individually				
			1	. Name of director: Ms. Srirat Chuchottaworn				
				□ Approvevotes □ Disapprovevotes □ Abstainvotes				
			2	Name of director: Mr. Vipoota Trakulhoon				
				□ Approvevotes □ Disapprovevotes □ Abstainvotes				
			3	Name of director: Mr. Noppadol Suntanaphanich				
				□ Approvevotes □ Disapprovevotes □ Abstainvotes				
	Ag	enda	a 7: <u>T</u>	o consider and approve the remuneration for the Board of directors and directors				
			<u>v</u>	who are members of the sub-committees				
		(A)	The	Proxy may consider the matters and vote on my/our behalf, as the Proxy deems				
			appro	opriate in all respects.				
		(B)	The F	Proxy may consider the matters and vote on my/our behalf as follows:				
				pprovevotes □ Disapprovevotes □ Abstainvotes				
	Agenda 8: To consider and approve the appointment of an auditor and determination of its							
	Ū			emuneration for the year 2024				
		(A)	The	Proxy may consider the matters and vote on my/our behalf, as the Proxy deems				
		. ,		opriate in all respects.				
		(B)		Proxy may consider the matters and vote on my/our behalf as follows:				
		()		pprove votes □ Disapprove votes □ Abstain votes				
	Δα	enda	a 9· T	o consider any other appropriate business, if any				
				Proxy may consider the matters and vote on my/our behalf, as the Proxy deems				
		(11)		Troxy may consider the matters and vote on myour behalf, as the froxy decime				
				priate in all respects				
		(D)		opriate in all respects.				
		(B)	The F	Proxy may consider the matters and vote on my/our behalf as follows:				
		(B)	The F					
<i>(</i> =)			The F	Proxy may consider the matters and vote on my/our behalf as follows: Approvevotes □ Disapprovevotes □ Abstainvotes				
(5)	Ar	ny vo	The F	Proxy may consider the matters and vote on my/our behalf as follows: Approve votes Disapprove votes Abstain votes st by the Proxy concerning any agenda item which is not as specified in this Proxy Form will				
(5)	Ar	ny vo	The F	Proxy may consider the matters and vote on my/our behalf as follows: Approvevotes □ Disapprovevotes □ Abstainvotes				
(5)	Ar	ny vo	The F	Proxy may consider the matters and vote on my/our behalf as follows: Approve votes Disapprove votes Abstain votes st by the Proxy concerning any agenda item which is not as specified in this Proxy Form will				
` '	Ar be	ny vo	The F	Proxy may consider the matters and vote on my/our behalf as follows: Approve votes Disapprove votes Abstain votes st by the Proxy concerning any agenda item which is not as specified in this Proxy Form will				
` '	Ar be	ny vo e dee ve di	The F	Proxy may consider the matters and vote on my/our behalf as follows: Approve votes Disapprove votes Abstain votes St by the Proxy concerning any agenda item which is not as specified in this Proxy Form will incorrect and not be counted as a shareholder vote.				
` '	Ar be If w	ny vo e dee /e di re is	The Formal Properties of the Casterna of the C	Proxy may consider the matters and vote on my/our behalf as follows: Approve votes Disapprove votes Abstain votes st by the Proxy concerning any agenda item which is not as specified in this Proxy Form will incorrect and not be counted as a shareholder vote. Specify our intention to vote on any agenda item or the intention is not clearly specified or if				

Attachment 9

Any act performed by the Proxy at the Meeting shall be deemed to have been done by us in all respects except for a vote of the Proxy which is not in accordance with this Proxy Form.

Signed		Shareholder
	(_)
Signed	(
Signed	(
Signed	(The Proxy

Note:

- 1. This Proxy Form C applies only for the shareholders listed in the share register as foreign investors appointing the custodian in Thailand to keep and safeguard shares.
- 2. The following documents must be attached to this Proxy Form:
 - (a) a Power of Attorney from the shareholder authorizing the custodian to sign the Proxy Form on the shareholder's behalf.
 - (b) a letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
- 3. A shareholder appointing a Proxy must authorize only one proxy to attend the Meeting and vote on his/her behalf. A shareholder may not split its votes between proxies.
- 4. For the agenda item relating to election of directors, the shareholder may elect the directors as a group or elect each director individually.
- 5. If there are agenda items other than those specified above, the shareholder may use the annex to the Proxy Form (Form C) attached.

ANNEX TO PROXY FORM C

Granting of power to a proxy as a shareholder of **Business Alignment Public Company Limited**The 2024 Annual General Meeting is scheduled to be held at 14:00 hrs. on April 9, 2024 at the Conference Hall
1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom Sub-district, Bang Rak District, Bangkok 10500, or on

such other date and at such other venue and time as the Meeting may be adjourned or changed to.

Agenda No. ___ Re: _____ (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all respects. (B) The Proxy may consider the matters and vote on our behalf as follows: ☐ Approve votes ☐ Disapprove votes ☐ Abstain votes Agenda No. ____ Re: (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all respects. (B) The Proxy may consider the matters and vote on our behalf as follows: ☐ Approve_____votes ☐ Disapprove votes ☐ Abstain votes Agenda No. ____ Re: ☐ (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all (B) The Proxy may consider the matters and vote on our behalf as follows: ☐ Approve_____votes ☐ Disapprove votes ☐ Abstain votes Agenda No. ____ Re: (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all respects. (B) The Proxy may consider the matters and vote on our behalf as follows: ☐ Disapprove____votes ☐ Abstain___votes ☐ Approve_____votes Agenda No. ____ Re: ☐ (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all respects. (B) The Proxy may consider the matters and vote on our behalf as follows:

□ Disapprove votes

□ Approve____votes

☐ Abstain votes